Goldman Sachs

Recruitment
Style Guide

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Introduction

The Goldman Sachs recruitment style guide represents a relationship between Goldman Sachs and its current and future colleagues. This document is a set of brand identity principles, technical specifications and best practices all intended to help internal marketing teams, as well as our agency partners, understand the campaign—and its "look and feel." As a starting point, we want to help people understand the fundamental purpose of the campaign, and how that positioning translates into a distinct visual expression. Taken as a whole, the information found within these guidelines can help us all to protect the value and equity of our brand.

Messaging & Process

This work is intended to solve two key challenges:

- 1. People don't think Goldman Sachs is for them (or their students, friends, family members etc.) because they have a perception we are only one type of person/skill set.
- 2. They don't know what Goldman Sachs really does.

The campaign aims to address both of those by showing the whole individual (and highlighting our diversity across all meanings of that word) and by showing what we do through tangible possibilities stories.

Content Creation Process

This style guide and the campaign itself are designed to empower recruiters and others to tailor their message and highlight specific people, locations and stories to their target audiences within a flexible framework to ensure consistency.

The enclosed style guide is your toolkit to understand the content and channels available to you.

In the event that you feel there is a content need that is not addressed in the current suite of assets, please take the following steps.

DEFINE: Start with your needs and what you're trying to accomplish. Ask:

- -What are your objectives?
- -Who is your target audience? Who is going to see, hear or watch the content?
- -What are the key messages you are looking to convey?
- How are you currently conveying these messages? (if at all)
- How would this content fit into the broader content strategy?
- Have you received feedback on existing communications?
- What's your budget?
- -What's your timeline?

ENGAGE: Engage Employer Brand (EO) to discuss the questions above.

ASSESS: Employer Brand (EO) to assess content needs, objectives and how they align to defined "People" content pillars. Team

to make recommendation on path forward which may include leveraging existing content to fill in gaps, repurposing/enhancing existing content or developing new content. OBTAIN APPROVAL: Head of Employer Brand (EO) to approve direction and approach before moving into content development. If approval is

received, follow steps below:

DEVELOP CONTENT: Define key messages and ensure unified brand experience. Leverage style guide to ensure brand consistency

DEVELOP DISTRIBUTION STRATEGY: Work with Employer Brand (EO) to define the relevant platforms to publish this content

REVIEW: Ensure content and plan is vetted by key stakeholders (e.g., team lead, Employer Brand (EO), Media Relations,

Employment Law, Divisional Compliance)

MEASURE SUCCESS: Understand performance through metrics (e.g., clicks, views, etc.)

MAINTAIN: Ensure content is up-to-date and reviewed on an ongoing basis

Toolbox

Logo

Color Palette

Goldman Sachs



Gradient

Illustration

Photography

Main Typography

1234567890

Sabon Bold

Secondary Typography













Univers 65 Bold

abcdefghijklmnopqrstuvwxyz

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890

ABCDEFGHIJKLMNOPQRSTUVWXYZ

Univers 55 Roman

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890



The "make things possible" campaign is all about celebrating who candidates are, and encouraging them to be themselves while applying to and working at Goldman Sachs.

We seek out people with all types of skills, interests and experiences. Even if a candidate has never imagined a career in finance, there's a place for them here. We communicate that through conversational language that's human and engaging.

We want to make sure that wherever we can, we combat the misconceptions they may have about Goldman Sachs.

Headlines

Conversational and approachable language is used to help combat the preconceptions about Goldman Sachs that people may have.

We use phrases that are casual, so that candidates can relate with Goldman Sachs, and see themselves at the company, whether they're studying finance or not. When in doubt, use the colloquial. Avoid jargon and aim for brevity.

Examples

DON'T SAY:

Let's discuss your future at Goldman Sachs.

DO SAY:

Let's chat about what you're into and where you want to go.

DON'T SAY:

Thank you for attending our Goldman Sachs career summit.

DO SAY:

Thanks for stopping by our Goldman Sachs career summit.

DON'T SAY:

At Goldman Sachs, we hire from a variety of educational backgrounds.

DO SAY:

At Goldman Sachs, we think who you are makes you better at what you do.

Approved headlines

See yourself here.

(This is also used to accompany back-facing photography)

You solve problems. So do we.

Calling all coders, critical thinkers, problem solvers.

Your future could be shaping the future.

Curious, collaborative and driven? Let's chat.

Shaping the future of finance...no finance degree required.

Manage an IPO, tech stack, or anything in between:

Make things possible.

(This line should be used as a sign-off or in a wrap-up line, and should not be used as a headline).

3-Part Headlines

In our photography, we feature real people at Goldman Sachs—we built a headline structure to tell their amazing stories.

These three-part headlines give candidates a little insight into each person and what they're into, to help demonstrate the humanity and diversity of Goldman Sachs.

They follow a simple structure:

Political science major. Commercial Banking VP. Dog lover.

Person's major

Person's job title

Interesting anectode about them

When an individual is featured in materials specific to their actual division, their three-part headline specifying their division should be used (see pages 20 - 22).

When an individual is being featured in firmwide materials or materials specific to another division, (i.e., Emily who sits in Consumer and Wealth Management (CWM) being featured in a flyer promoting Operations events), we should use the generic structure:

Political science major.

Problem solver.

Dog lover.

Person's major

Generic attribute

Interesting anecdote about them

Body Copy

A bulk of the body copy for Goldman Sachs messaging is provided, but there are opportunities to bridge the gap between the tone of headline and subhead messaging, and body copy.

Here we used a sentence that can work throughout different divisional copy, and still makes the transition feel authentic and less abrupt.

Example:

Political science major Commercial Banking VP. Dog lover.

At Goldman Sachs, we think who you are makes you better at what you do. For us, it's all about bringing together people who are curious, collaborative and have the drive to make things possible for our clients and communities. Consumer and Wealth Management helps empower clients and customers around the world to reach their financial goals. Our advisor-led wealth management businesses provide financial planning, investment management, banking and comprehensive advice to a wide range of clients, including ultra-high net worth and high net worth individuals, as well as family offices, foundations and endowments, and corporations and their employees. Our consumer business provides digital solutions for consumers to better spend, borrow, invest and save.

Quote Cards

Quote cards are a staple in corporate recruitment marketing, and we wanted to find a way to make them feel authentic and personal. In the quote cards at right, you'll see how we accomplished that.

We've used real Goldman Sachs people's attributions as a way to tell a story about them, and give candidates an insight into how they found Goldman Sachs.

Examples:

"Finance wasn't always on my radar - I thought I'd work in real estate or publishing."

- Says the college lacrosse player turned rockstar on the trading floor.



"I originally wanted to work in product design and engineering [...]. My internship at Goldman showed me that I could apply the same set of skills in a business strategy setting."

 Says the mechanical engineering major turned Finance associate.



Headlines/Large-scale messaging

Sabon LT Std

Aa Bb Cc Dd Ee Ff Gg Hh Ii Jj Kk Ll Mm Nn Oo Pp Qq Rr Ss Tt Uu VvWwXxYyZz 0123456789

Subheads

Univers LT Std 65

Aa Bb Cc Dd Ee Ff Gg Hh li Jj Kk LI Mm Nn Oo Pp Qq Rr Ss Tt Uu Vv Ww Xx Yy Zz 0123456789

Body Copy

Univers LT Std 55

Aa Bb Cc Dd Ee Ff Gg Hh li Jj Kk LI Mm Nn Oo Pp Qq Rr Ss Tt Uu Vv Ww Xx Yy Zz 0123456789

In use:

Political science major. Commercial Banking VP. Dog lover.

Let's chat about what you're into, and where you see yourself.

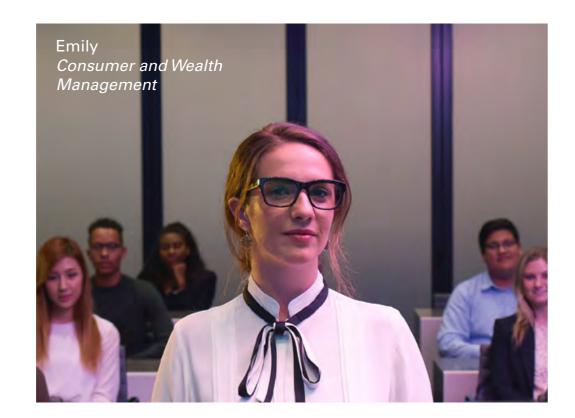
Consumer and Wealth Management helps empower clients and customers around the world to reach their financial goals. Our advisor-led wealth management businesses provide financial planning, investment management, banking and comprehensive advice to a wide range of clients, including ultra-high net worth and high net worth individuals, as well as family offices, foundations and endowments, and corporations and their employees. Our consumer business provides digital solutions for consumers to better spend, borrow, invest and save.

Subhead
Univers LT Std 65
Subhead size should be 1/2 to 3/4 the height of the capitals in the headline.

Body copy
Univers LT Std 55

Attributions

Attirbutions should only be used when the colleague featured is representing their own division.





For print and digital pieces, Univers LT Std 55 and Univers LT Std 55 italic are to be used in the same size.

Example: Emily

Consumer and Wealth Management

For video, Sabon LT Std and Univers LT Std 65 Bold are to be used using headline/ subhead rules.

Example: Emily

Consumer and Wealth Management

The photography used for this campaign is divided into four sections:

Portraits

We took a typical photography "don't" and used it as a way to capture candidates' attention. Photography intentionally shies away from faces, so candidates can picture themselves in the varied roles offered at Goldman Sachs. In some communications, we reveal faces to highlight individuality. The individual can be looking or gesturing into a naturally propped surrounding to add visual interest to the shot. Photos are to be shown roughly waist up.

Textural/lifestyle

The texural and lifestyle photography is to be used sparingly and only where some light imagery is needed. A gradient treatment is used for visual interest and as a backdrop for large text. This is a way to show life at the Goldman Sachs office as well as different perspectives of the building or surrounding buildings.

Location

The location photography should reflect the cities in which the Goldman Sachs offices are located. The city views should depict the skyline or a city landmark during the daytime. No black-and-white images should be used to show the locations.

Case studies

Case study photography should be a visual representation of each project or a significant part of each project. For images that include people, people should appear natural and not look staged or posed. Stay away from typical "stock" photography.









Portraits: the assets





Aditya Chatterjee:

Mechanical engineering major. Finance associate. Mountaineer.





George O'Garro:

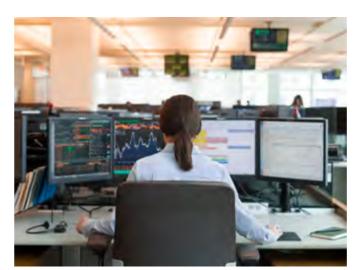
US Naval Academy major. Private Wealth advisor. Veteran's advocate.

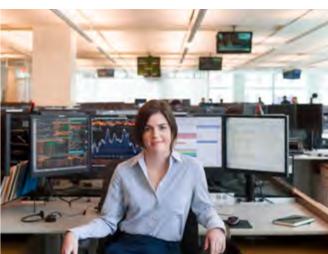




Andre Dixon:

Government major. Global Markets VP. Sound engineer.





Mariel Teague:

English major. Asset Management associate. Former college athlete.





Emily Thorn:

Political science major. Commercial Banking VP. Dog lover.





Michael Raynis:

Government major. Compliance VP. Fencing champion.

Portraits: the assets





Mingtong Han: Physics major.

Global Markets associate.

Tango dancer.



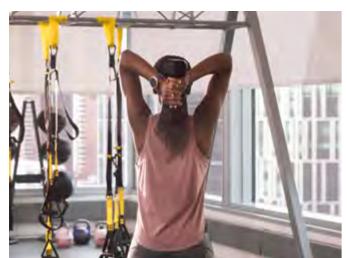


Pim Valantagul:

Statistics major.

Asset Management VP.

Avid hiker.





Myriam Coulibaly:

Finance major.

Research VP.

Marathon runner.





Rogelio Gonzalez:

Philosophy major.

Controllers VP.

World traveler.





My Nguyen:

Geography major. Asset Management VP.

Power lifting champ.





Sean McKenna:

Finance and Econ major.

Treasury VP.

Dad and equestrian.

Portraits: the assets



Simba Maponga:
Computer Science major.
Engineering VP.
Human rights activist.



Tuvia Borok:
Psychology major.
Global Markets VP.
Diversity champion.





Stacey Miller:
Actuarial Science major.
Risk managing director.
Motorcyclist and mom.





Zhou Zhu: Law major. Risk VP. Musician.

When using the portrait photography, DO:

Use the same person for front and back.

Line up the head so that the front reflects the back.





Avoid cropping into faces whenever possible.

Crop waist up.

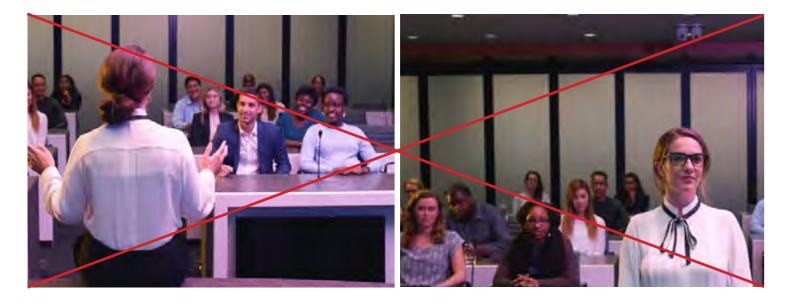
Always center the hero in the frame.

When showing both front and back, always lead with back-facing portrait.

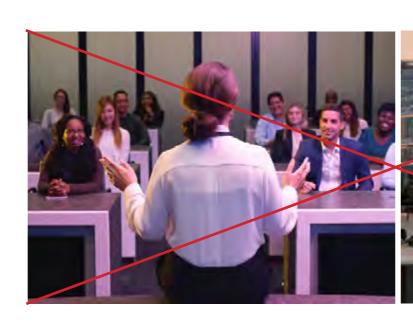
When using the portrait photography, DON'T:



Mismatch crops.



Off-center the hero.



Mismatch people.



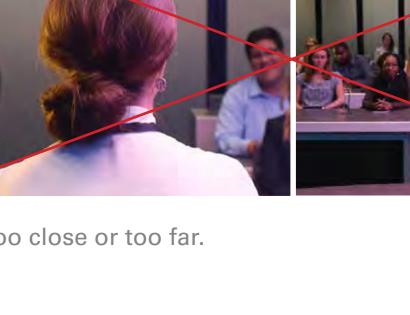
Alter the colors.



Crop too close or too far.



Change the order.



Lifestyle and textural

The lifestyle and textural photography is to be used with a gradient overlay. Approved Goldman Sachs photography is to be used.

When using the lifestyle photography, DO:



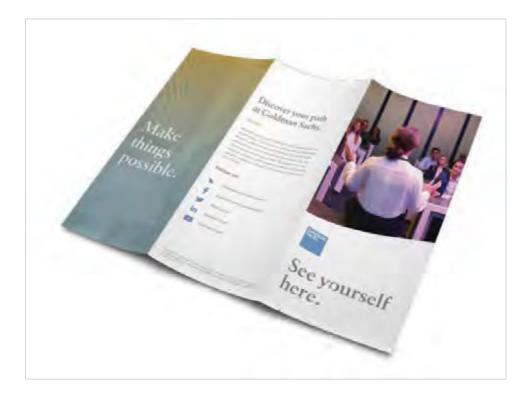
Use the gradient over provided imagery.



Start from blue and gradiate to yellow.



Use it as a divider slide in external presentations.



Use it as a divider in print layouts.

How to:



Take down the saturation of the image to make it black-and-white.



Multiply a black shape on top at 70%-100% opacity (depending on the photo).



Add the gradient at 50%-80% opacity over the black shape (depending on the photo).

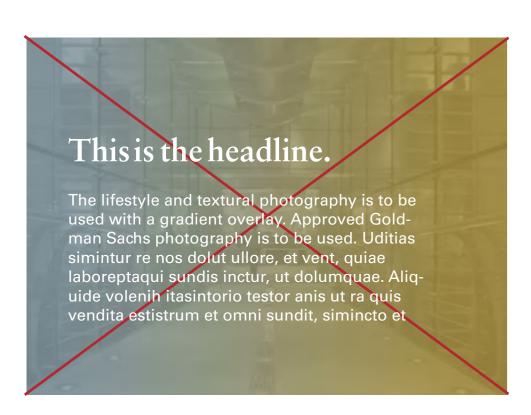
Lifestyle and textural

The lifestyle and textural photography is to be used with a gradient overlay. Approved Goldman Sachs photography is to be used.

When using the lifestyle photography, DON'T:



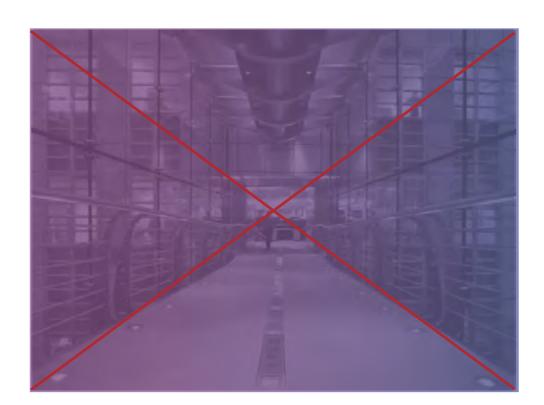
Use the primary photography.



Use it under a lot of text.



Pair it with the three-part headlines.



Use an unapproved gradient over the photo.



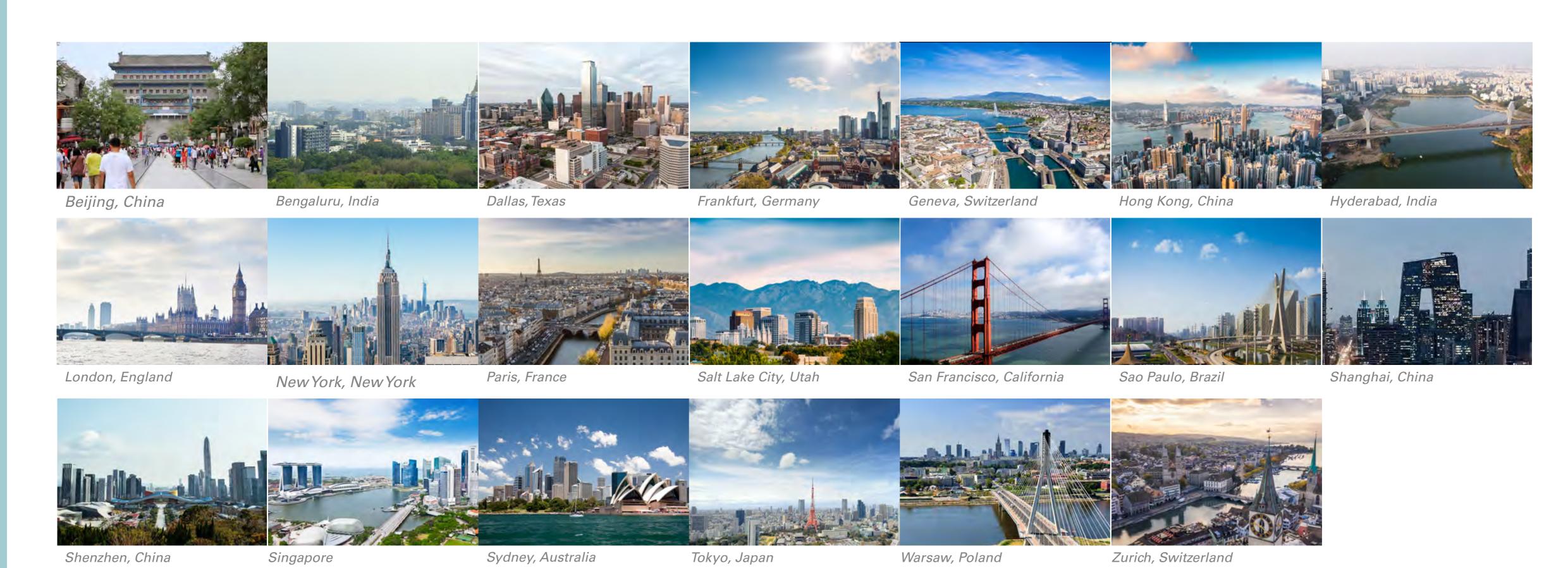
Use it in black-and-white.



Start the gradation with yellow.

Location

Provided photography is to be used for locations:

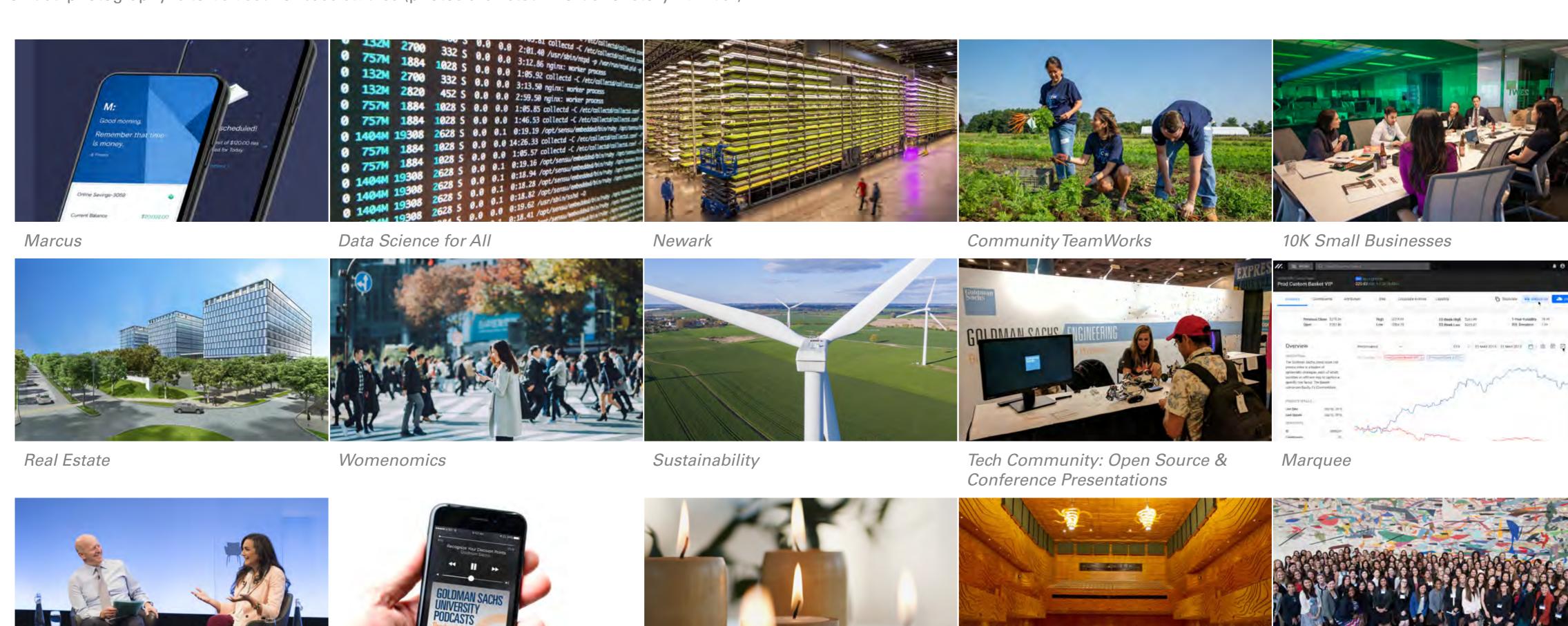


Case studies (possibilities stories)

Talks at Goldman Sachs

Provided photography is to be used for case studies (photos are listed in order of story number):

Digital & On-Demand Learning



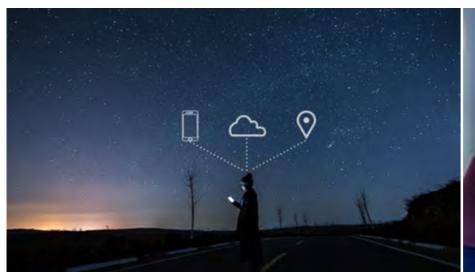
Mindfulness

Women's Career Strategy Initiative

Entrance to the Arts

Case studies (possibilities stories)

Provided photography is to be used for case studies (photos are listed in order of story number):











Movement to Hybrid and Public Cloud GS Accelerate

Inclusion Networks

Analyst Impact Fund (AIF)

Sustainability—Plastic











Family Resources

10,000 Women

Launch with GS

Exploratory Programs

HBCU Leadership Summit











Returnship

Neurodiversity Hiring Initiative

Accessing Engineering Talent Worldwide

Supporting the Wellbeing of Our People

Driving Gender Diversity on the Trading Floor

Case studies (possibilities stories)

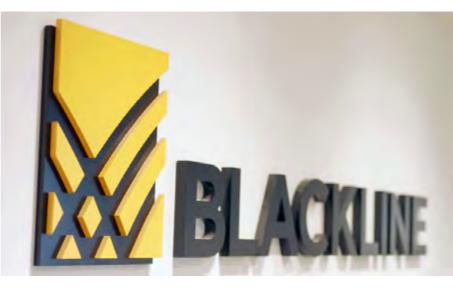
Provided photography is to be used for case studies (photos are listed in order of story number):







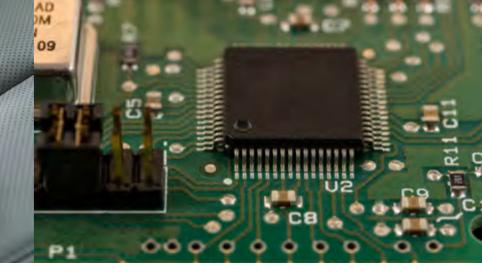
Showing New Talent All The Possibilities



Blackline



Spotify



Toshiba



JUST Capital



STEM Education



Private Wealth Management



Future Leaders Conference



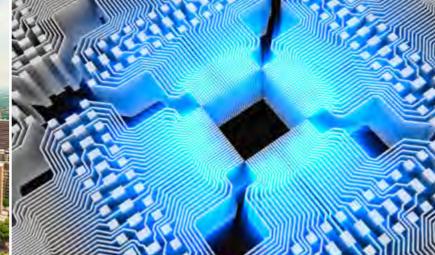
Engineering UX/UI



Northvolt



Johannesburg Stock Exchange



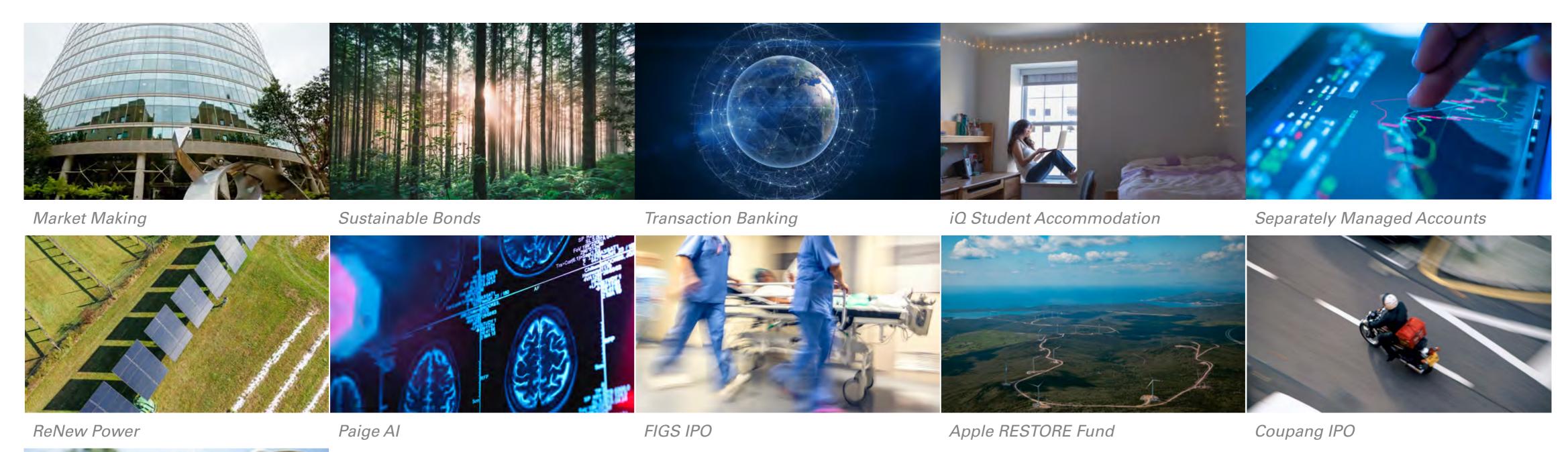
Quantum Computing



Financial Cloud



AS Roma Deal





Urban Rooftop Beehive Partnership

Applying the diagonal

When using the diagonal cropping, the angle should always be moving in an upward direction. Use the following angles in the given settings.

8-degree angle



10-degree angle



72-degree angle



880x440 social post (Twitter)

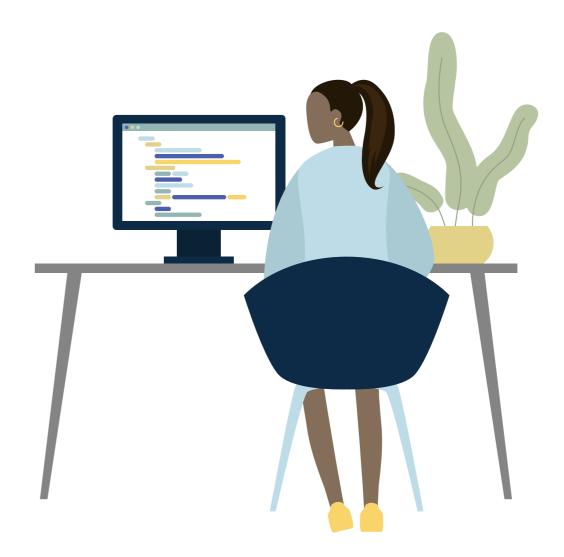
Illustrations

Using illustration in the virtual recruitment communication assets will position Goldman Sachs to stand out from the sea of faces in the virtual world with a warm and friendly look and feel that is more evergreen than people photography.

When applicable, pick illustrations that relate to the specific event audience if you are customizing a virtual booth or Goldman Sachs branded page. These illustrations are also useful when creating social media cards for things like highlighting an upcoming event or driving to a program application.

The colors of the illustrations may be altered, but should only feature colors listed in the Color section of this Style Guide. While placing the illustration, ensure to provide a minimum 20px of negative space between the illustration and other elements.





Virtual Toolbox

Illustrations









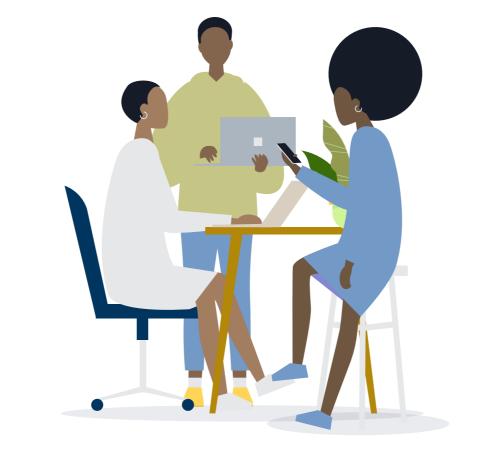


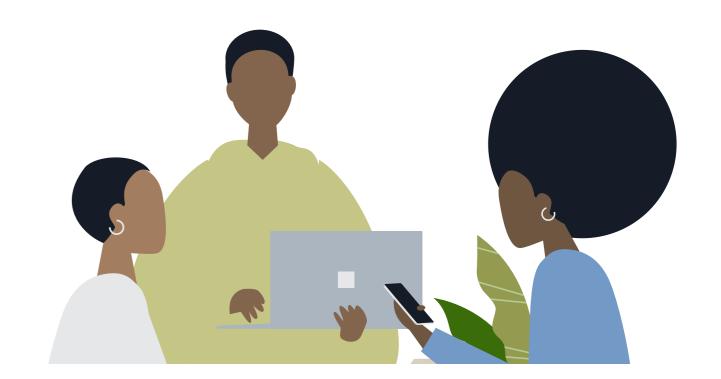


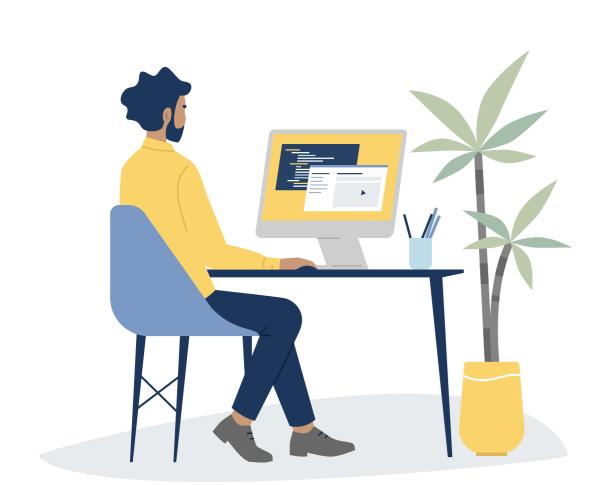
Virtual Toolbox

Illustrations

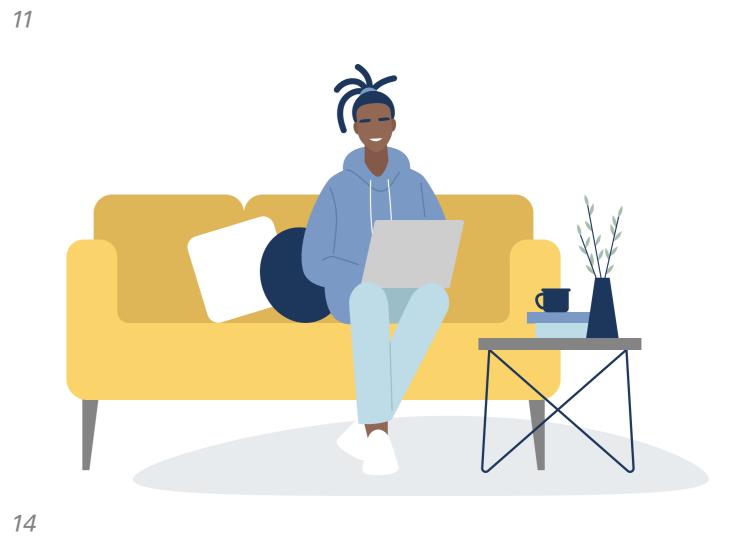












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Virtual Toolbox

Illustrations



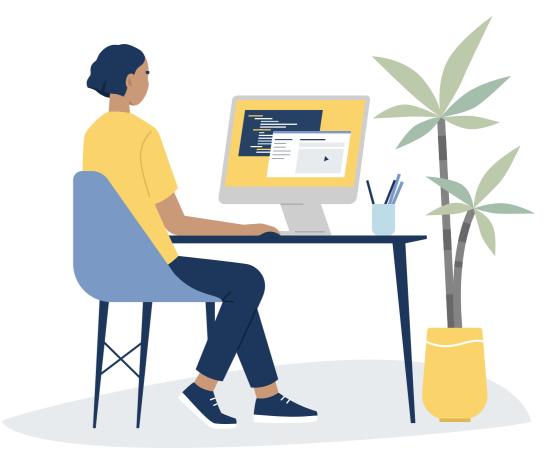












Virtual Toolbox

Illustrations







21

23

While blue is the hero color in Goldman Sachs' brand guidelines, we found ample opportunity to incorporate complementary colors to Careers content in order to capture our target's attention, and set the firm apart from the competition. Leveraging the gradient, as well as yellows and greens as secondary colors, breaks Goldman Sachs out of the "sea of blue" we've seen in the category.

Gradient



CMYK: 27 / 2 / 6 / 0 RGB: 182 / 221 / 233

#b6dde9

CMYK: 0 / 16 / 78 / 0

RGB: 255 / 212 / 84

#ffd454

Swatches

Primary



CMYK: 57 / 32 / 5 / 0 RGB: 115 / 153 / 199 #7399c6



CMYK: 50 / 42 / 42 / 6 RGB: 133 / 132 / 132 #858484



CMYK: 100 / 43 / 0 / 65 RGB: 0 / 53 / 95 #00355F

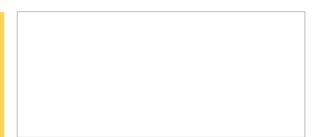
Secondary



CMYK: 27 / 2 / 6 / 0 RGB: 182 / 221 / 233



CMYK: 0 / 16 / 78 / 0 RGB: 255 / 212 / 84 #ffd454



CMYK: 0 / 0 / 0 / 0 RGB: 255 / 255 / 255 #ffffff

Tertiary

#b6dde9



CMYK: 45 / 11 / 23 / 0 RGB: 141 / 190 / 193 #8dbec1



CMYK: 39 / 12 / 37 / 0 RGB: 160 / 192 / 169 #a0c0a9



CMYK: 25 / 14 / 57 / 0 RGB: 197 / 197 / 134 #c5c586



CMYK: 19 / 10 / 39 / 0 RGB: 185 / 202 / 168 #b9caa8



CMYK: 9 / 11 / 60 / 0 RGB: 234 / 215 / 128 #ead780

Gradient usage



The gradient is used as an overlay on lifestyle and textural photography.
(See p. 24)

See yourself here.



It can be layered on top of itself using different opacities to make the text-friendly version.

Mechanical engineering major. Problem solver.

Outdoorsman.



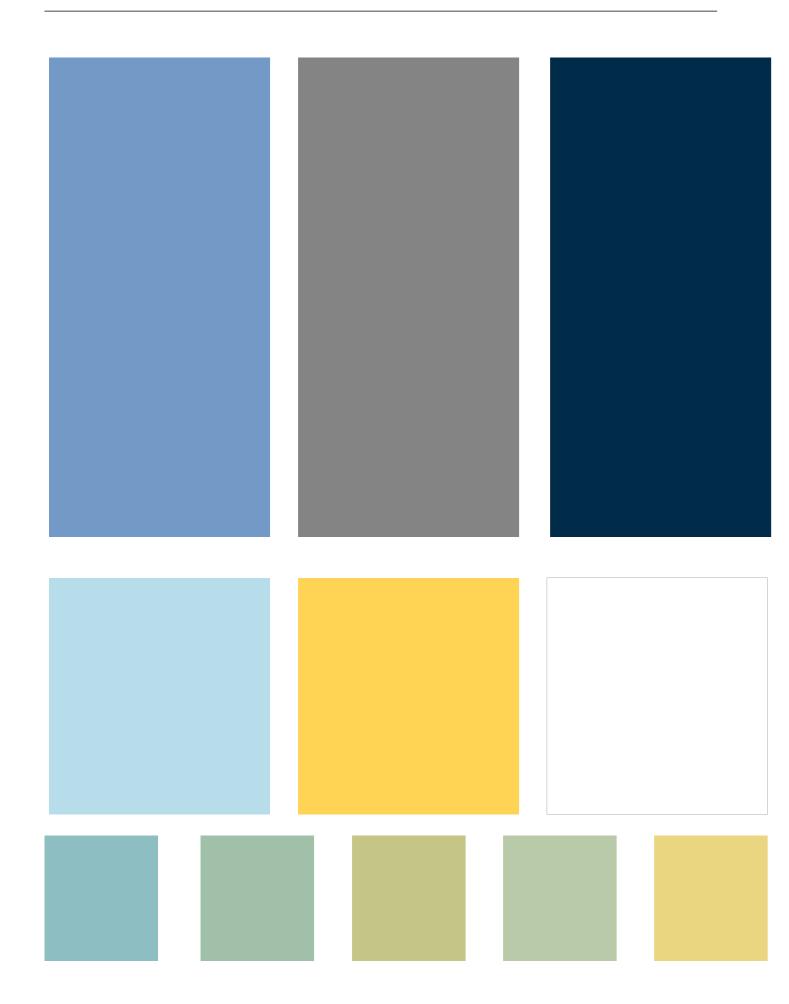
Whether you've been trading penny stocks since the eighth grade or don't know a thing about the market, there's a place for you at Goldman Sophs. We think who you are makes you better at what you do. So, when we're recruiting we look for people who are curious, dynamic, and passionate about connecting people, capital and ideas to help solve:

The gradient dash is used to separate headlines and body copy.



The gradient stripe can be used as an accent along the edge of the photography.

Swatch usage



Mechanical engineering major. Problem solver.

Outdoorsman. •

Whether you've been frading penny stocks since the eighth grade or don't know a thing about the market, there's a place for you at Goldman Sachs. We think who you are makes you better at what you do. So, when we're recruiting we look for people who are curious, dynamic, and passionate about connecting people, capital and ideas to help spive problems for our clients.

The primary blue is used to accent parts of a headline. (See p. 16)



The secondary colors are used in graphic layouts to show stats or important information.



The tertiary colors are used in graphics and charts where information needs to be categorized.

Usage of the brandmark

The core of the Goldman Sachs brand is our brandmark, representing the firm, our people, and our products and services.

It is made up of two united elements that exist in a fixed relationship that must never be modified:

- ▶ The square box
- ► The "Goldman Sachs" type that is contained within the box

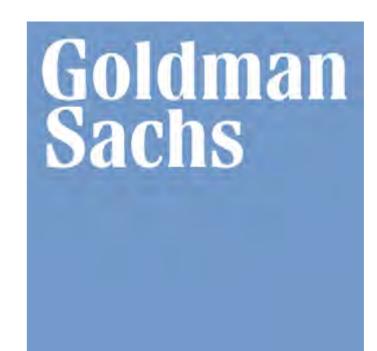
The brandmark has inherent value and equity, which should never be diminished by:

- Altering the brandmark
- Using it in any manner not outlined in the guidelines

Color

The brandmark in its primary form is PMS 652.
This shade of blue was selected for several reasons:

- Many firms in our industry use navy blue in their logos, this shade differentiates Goldman Sachs within the industry
- lt offers a clean, modern representation of Goldman Sachs



Primary Brandmark

Positioning of the brandmark

Positioning and clear space

The Goldman Sachs brandmark must stand out clearly from its surroundings. This applies not only to the background, but also to interference from nearby text, photographs and other graphic elements that might compromise its impact. Exceptions to this clear-space rule include the preapproved Goldman Sachs lockups and websites. The example on this page demonstrates the minimum clear space as one-half the brandmark height (denoted as "5X" in the diagram at right). Clear space must be maintained in all formats in order to preserve the integrity of the brandmark and allow for maximum readability.

Note: The Goldman Sachs brandmark can appear over photographs and colored backgrounds as long as legibility and prominence of the mark are unimpaired. The brandmark should not be placed over active areas of an image or pattern.

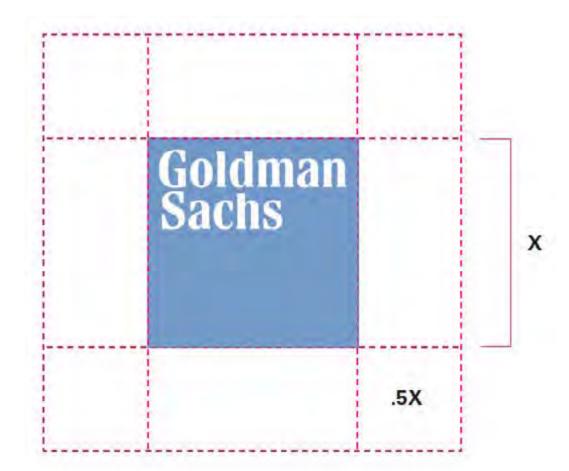
Size

To ensure maximum legibility, use the brandmark at the recommended size of .7 inch (approximately 2cm) or 72 pixels, whenever possible. The minimum size of the Goldman Sachs brandmark is .55 inch (approximately 1.5 cm) or 40 pixels measured from top to bottom or left to right. This applies to both letter (U.S.) and A4 (European) paper sizes.

Format

For large formats such as banners, billboards and signage, the brandmark should be proportionally balanced to the size of the piece. In all cases, it should never:

- Bleed off any edge
- Be cropped
- ▶ Be invaded in any way





Recommnded size

.7 inch / 2 cm square / 72 pixels



Minimum size

.55 inch / 1.5 cm square / 40 pixels

Note: For sizes below .55 inch, refer to the signature version of the brandmark.

Approved versions

There are several approved versions of the Goldman Sachs brandmark. These versions have been created for the specific situations described on this page.



Secondary version

The secondary version should be used when full-color production is not available. The "Goldman Sachs" type is white and should not be filled with any background color. The box is black.

Goldman Sachs

Reverse version

The reverse version should be used on backgrounds that would compromise readability of the primary brandmark or secondary version, such as a dark or black background, and/or in situations where full-color production is not available. The "Goldman Sachs" type should always be black, and the box white.

Goldman Sachs

Outline version

The outline version should be used in special situations when the recommended solid brandmark versions (primary, secondary and reverse) do not work. These situations include faxing, engraving, embossing, etching, embroidery or any other situation where production values severely limit a clean reproduction of the non-outline versions. The outline version may be used in black or white only.

Approved versions

There are several approved versions of the Goldman Sachs brandmark.

These versions have been created for the specific situations described on this page.

Goldman Sachs Goldman Sachs

Signature version

The signature version uses the "Goldman Sachs" type from the primary brandmark as a stand-alone mark. It was created to address unique situations where the primary brandmark is not appropriate or is problematic, due to its size, proportions or shape. These situations include the following:

- To represent the firm's participation in consortia, sponsorship where more than two logos are listed.
- To represent the firm's status as an investor in an other company or venture.

Colors

The blue version should be used wherever possible. If the Goldman Sachs signature version appears in consortium with other brands, and the logos are presented in color, use the blue version. If the print production is one color and the other consortium logos are printed black, use the black version.

Size

The recommended size is .7 inch (approximately 2 cm) wide or 72 pixels. The minimum size for the signature version is .55 inch (approximately 1.5 cm) wide, or 40 pixels. It should only be used at a smaller size on promotional items with a minimal printing surface. There is no specific maximum size for the signature version. However, when using a larger version of this mark, use discretion to determine the appropriate size based on surrounding artwork and/or logos from other firms. Minimum clear space should be roughly one-half the brandmark.

Correct usage

Here are some sample approved usages for applying the various versions of the brandmark.



Primary version

The primary version of the Goldman Sachs brandmark is always the first choice for usage when space and print production allow.



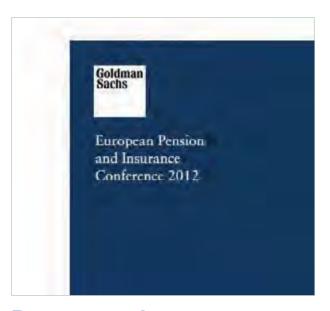
Secondary version

Use the secondary version when full-color production is not available.



Primary version: on color photo

When the primary version of the brandmark is placed on top of a color photograph: choose clean (not busy) areas of the photo where the brandmark blue stands out from (doesn't blend in with) the colors in the photo.



Reverse version

Use the reverse version on backgrounds that would compromise readability of the primary brandmark or secondary version, such as a dark or black background, and/or in situations where full-color production is not available.



Primary version: on B&W photo

When the primary version of the brandmark is placed on top of a B/W photograph: choose clean (not busy) areas of the photo where the brandmark blue stands out from (doesn't blend in with) the gray tones in the photo.



Outline version

Use the outline version in special situations, including faxing, engraving, embossing, etching, embroidery or any other situation where production values severely limit a clean reproduction of the non-outline versions.



Primary version: on B&W photo

Use the primary version of the brandmark when Goldman Sachs is displayed alongside another logo. When there is more than one, use the signature version, as shown bottom right.



Signature version

Use the signature version of the brandmark to represent Goldman Sachs in consortium. Use the blue version if the logos of the other brands are presented in color. Use the black version if the print production is one-color and the other consortium logos are printed black.

Improper usage

Listed is a series of common unapproved usages of the Goldman Sachs primary brandmark.

If there are any questions or concerns on a particular usage application, please consult with the Brand Marketing Group for guidance and approval.



Do not use the brandmark over backgrounds with insufficient contrast.



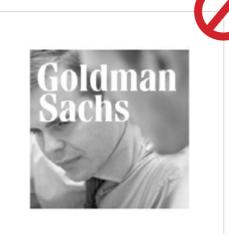
Do not alter the color of the elements of the primary brandmark, i.e., type and box.



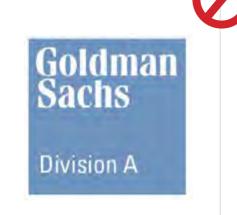
Do not alter the size or placement of the "Goldman Sachs" type in relation to the box.



Do not alter or distort the original configuration of the brandmark in any way.



Do not fill the box of the brandmark with imagery or patterns.



Do not add text or graphics inside the brandmark.



Do not apply a drop shadow to the brandmark.



Do not use the brandmark over gradient or textured background.



Do not use the primary brandmark to represent in consortium. See approved signature version for guidance.



Do not crop or bleed the brandmark.



Do not align th brandmark to the outer or inner edges of the page.



Do not make the brandmark transparent to reveal imagery, pattern or color behind.

Examples

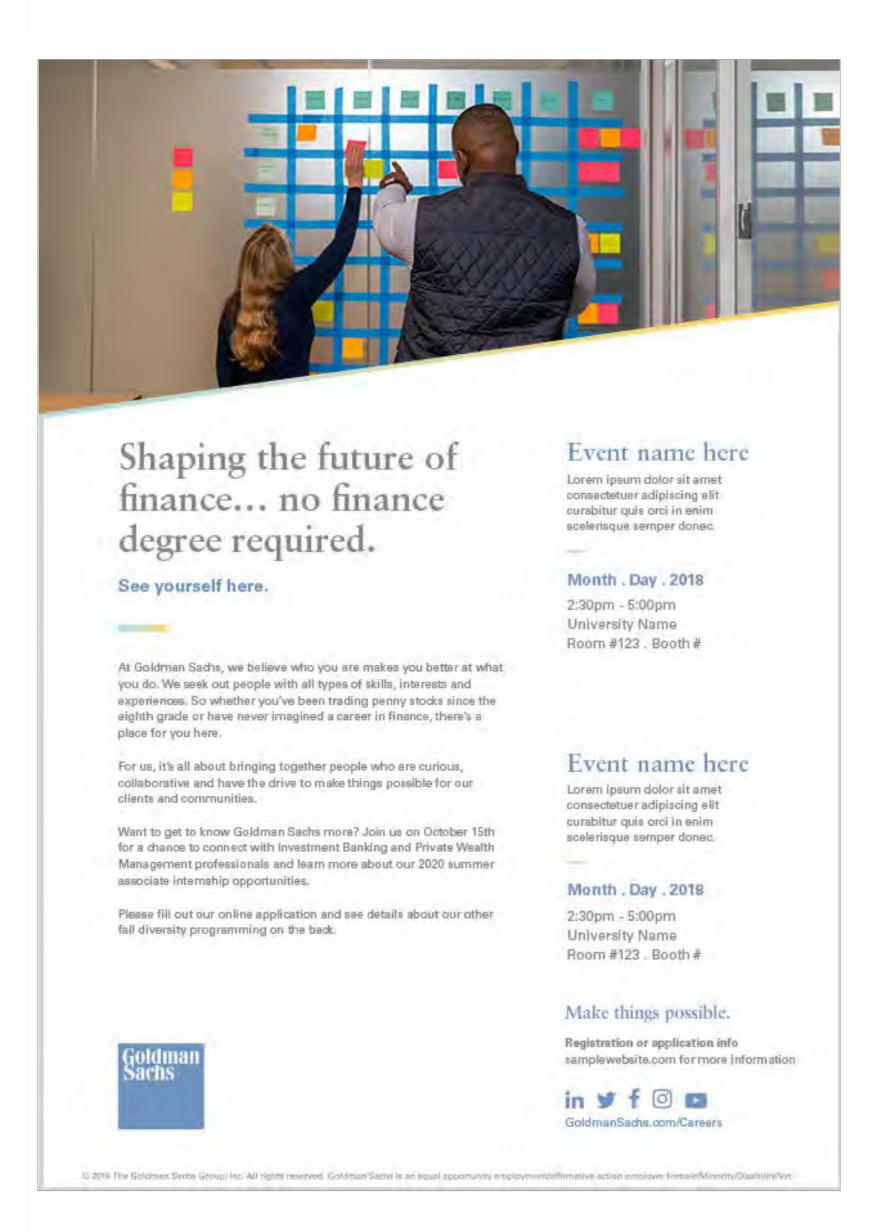
Brochure

Firmwide or divisional



For print distribution only.

Flyer Divisional





Email

Join us for our event/Thank you

Make things possible.



At Goldman Sachs, we believe who you are makes you better at what you do. We seek out people with all types of skills, interests and experiences. So whether you've been trading penny stocks since the eighth grade or have never imagined a career in finance, there's a place for you here.

For us, it's all about bringing together people who are curious, collaborative and have the drive to make things possible for our clients and communities.

Interested? We'd love to meet you – join us at our upcoming event to meet us and learn more about the opportunities we offer.

Event NameMonth . Day . Year

2:30pm - 5:00pm University Name

Room #123 . Booth #

RSVP

"Finance wasn't always on my radar - I thought I'd work in real estate or publishing,"

. Says the college lacrosse player turned rockstar on the trading floor.



- Goldmansachs.com/careers
- in Goldman Sachs
- Goldman Sachs
- f facebook.com/GoldmanSachs
- **y** @GSCareers
- @GoldmanSachs



Make things possible.

Calling all coding aces, critical thinkers, finance savants.

No matter who you are, let's chat about what you want to do.

At Goldman Sachs, we believe who you are makes you better at what you do. We seek out people with all types of skills, interests and experiences. So whether you've been trading penny stocks since the eighth grade or have never imagined a career in finance, there's a place for you here.

For us, it's all about bringing together people who are curious, collaborative and have the drive to make things possible for our clients and communities.

Interested? We'd love to meet you – join us at our upcoming events to meet us and learn more about the opportunities we offer.

Event NameMonth . Day . Year

2:30pm - 5:00pm University Name Room #123 . Bo

<u>RSVP</u>

"I originally wanted to work in product design and engineering [...]. My internship at Goldman showed me that I could apply the same set of skills in a business strategy setting," - Says the mechanical engineering

major turned Finance analyst.



Goldmansachs.com/careers

in Goldman Sachs

Goldman Sachs

f facebook.com/GoldmanSachs

GGSCareers.

◎ GoldmanSachs-



Make things possible.

You solve problems.
So do we.
Learn more about your place at Goldman Sachs.

For mental and a contract of the contract of t

At Goldman Sachs, we believe who you are makes you better at what you do. We seek out people with all types of skills, interests and experiences. So whether you've been trading penny stocks since the eighth grade or have never imagined a career in finance, there's a place for you here.

For us, it's all about bringing together people who are curious, collaborative and have the drive to make things possible for our clients and communities.

Interested? We'd love to meet you – join us at our upcoming program(s) to meet us and learn more about the opportunities we offer.

Program name Details/Eligibility

Program description Lorem ipsum dolor sit amet, consectetur adipisicing elit, sed do eiusmod

Event NameMonth . Day . Year

tempor incididunt ut labore et dolore

2:30pm - 5:00pm University Name Room #123 . Booth #

Program name

Details/Eligibility

Program description Lorem ipsum dolor sit amet, consectetur adipisicing elit, sed do eiusmod tempor incididunt ut labore et dolore

Event Name
Month . Day . Year

2:30pm - 5:00pm University Name Room #123 . Booth #

<u>RSVP</u>



Make things possible.

It was great to see you.

Thanks for stopping by our [event name] last week! We're always looking for great people, and we were happy to have you there.

Let's continue the conversation at a few more events in your area:

Event Name

2:30pm - 5:00pm University Name Room #123 . Booth #

RSVP

Month . Day . Year

2:30pm - 5:00pm University Name Room #123 . Booth #

RSVP

While you're at it, follow us on social media or visit our careers site. It's the easiest way to stay in the know as you continue to explore Goldman Sachs.

■ Goldmansachs.com/careers

in Goldman Sactis

Goldman Sachs

* Incebook.com/CindmunSachs

@ @GoldmanSachy

2018 The Goldman Sachs Group, inc. All rights reserved. Goldman Sachs in an equal opportunity employment/affirmative action employer Femalis/Minority/Disability/Vel

Event Signage

All signage on this page is the only acceptable event signage, nothing else should be used without discussion with HCM Employer Brand team.

Pullup banner options



You solve problems. So do we. See yourself here.





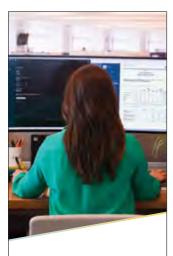
Manage an or anything in between.





IPO, tech stack,



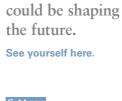


Calling all coding aces, critical thinkers, finance savants. See yourself here.





Your future





Shaping the future of finance... no finance degree required. See yourself here.









Manage an IPO, tech stack, or anything in between.





Curious, collaborative and driven? Let's chat. See yourself here.





You solve problems. So do we. See yourself here.





Curious, collaborative and driven? Let's chat. See yourself here.



Table cover

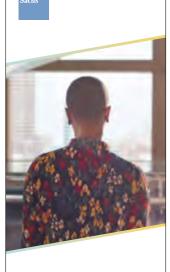


Table tent





You solve problems. So do we. See yourself here.



Manage an IPO, tech stack, or anything in between. See yourself here.





Calling all coding aces, critical thinkers, finance savants. See yourself here.



Your future could be shaping the future. See yourself here.



Shaping the future of finance... no finance degree required. See yourself here.



Manage an IPO, tech stack, or anything in between. See yourself here.



Curious, collaborative and driven? Let's chat. See yourself here.



You solve problems. So do we. See yourself here.



Rogelio

Chelsea

Chrissy

Emily

Mingtong

Horizontal Virtual Assets

Included in the playbook templates, a library of horizontal virtual assets provide various base sizes to edit as need per specific use case. When incorporating an illustration in a horizontal asset, position the illustration towards the right of the canvas.

As best practices, horizontal banners 90px or taller can showcase the Goldman Sachs logo, an illustration, and a bold text line.

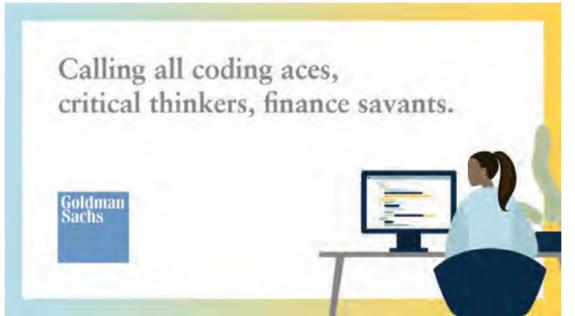
Horizontal banners below 90px tall should feature the Goldman Sachs logo and either an illustration *or* a bold text line.

Horizontal banners below 80px tall should feature one design element only: a bold text line *or* an illustration *or* the Goldman Sachs logo.

Provided template pixel sizes include:

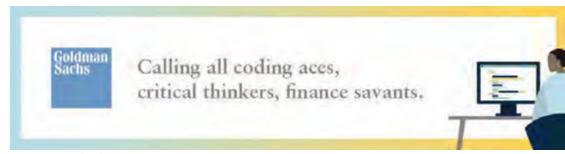
- ▶ 16 x 9 ratio
- ▶ 970 x 250 pixels
- ▶ 202 x 102 pixels
- ▶ 317 x 66 pixels
- ▶ 468 x 60 pixels
- > 728 x 90 pixels
- ▶ 1920 x 382 pixels
- ▶ 336 × 280 pixels

*Examples designs sized accordingly for style guide display

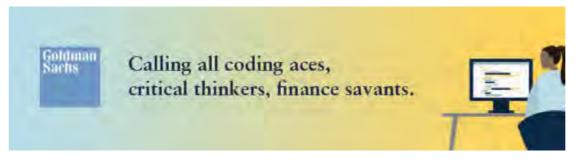


16 x 9 ratio





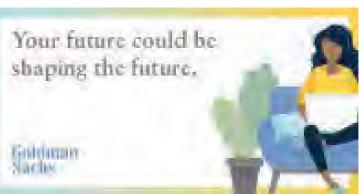
970 x 250 pixels





336 x 280 pixels





202 x 102 pixels



See yourself here.

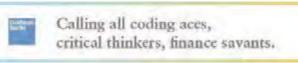
317 x 66 pixels

See yourself here.

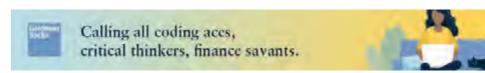
Calling all coding aces, critical thinkers, finance savants.

468 x 60 pixels

Calling all coding aces, critical thinkers, finance savants.



728 x 90 pixels





Calling all coding aces, critical thinkers, finance savants.



1920 x 382 pixels



Calling all coding aces, critical thinkers, finance savants.



Vertical Virtual Assets

Included in the playbook templates, a library of vertical virtual assets provide various base sizes to edit as need per specific use case. When incorporating an illustration in a vertical asset, position the illustration towards the bottom of the canvas.

Vertical banners above 240px tall can showcase the Goldman Sachs logo, an illustration, and a bold text line.

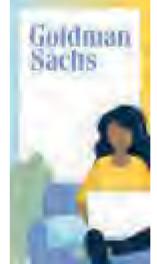
As best practices, vertical banners below 240px tall should feature the Goldman Sachs logo and either an illustration or a bold text line.

Vertical banners above 240px tall can showcase the Goldman Sachs logo, an illustration, and a bold text line.

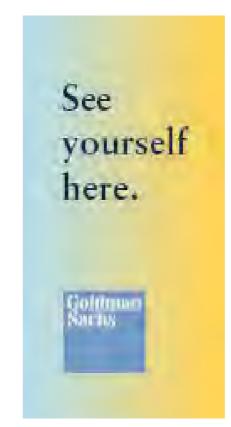
Any vertical banners under 80px wide should feature the Goldman Sachs Signature logo,

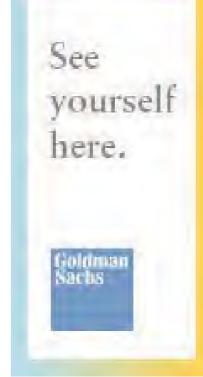
Provided template pixel sizes include:

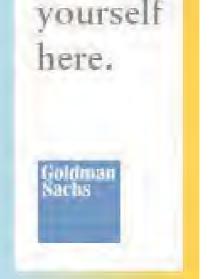
- ▶ 70x133 pixels
- ▶ 120×240 pixels
- ▶ 120×600 pixels



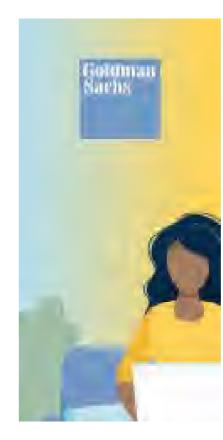
















See

yourself



^{*}Examples designs sized accordingly for style guide display

Ordering Sponsorship Ads

Submitting Sponsorship Ads orders to Creative Services

Instructions:

- 1. Identify the sponsorship ad you wish to order. For the photographic options, each has a distinct name such as Emily, Michael, Chelsea, etcetera. For the gradient options, you can choose either gradient border or full gradient. Image alternatives can be found on page 20-21.
- 2. Complete the Creative Services Recruiting Design Request Form (DRF), providing correct billing names and codes for charges. Please provide all necessary details. The sponsorship ad section is highlighted at right.
- 3. Once completed, select the "Submit Creative Services" button at bottom. This will generate an email in Outlook addressed to Creative Services. Your completed form will be attached. You may add text and/or other attachments as necessary to support your request. Send email.
- 4. After receipt of your emailed request, Creative Services will respond with any questions and provide you with a cost estimate.
- 5. Once you approve of the cost estimate, Creative Services will process your request, providing you with proofs of your banner artwork for you to review and approve.
- 6. Once you approve of the artwork, Creative Services will provide you with final files for release.



Gradient Background



Gradient Border



Image Background

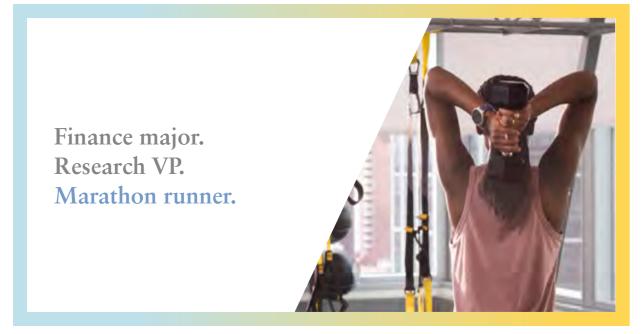
Body Copy Options:

- General: Working together, we see the potential in the world to create more. To turn big ideas into realities.
 To challenge ourselves to look ahead and make things possible.
- For us, it's all about bringing together people who are curious, collaborative and have the drive to make things possible for our clients and communities.
- Diversity: Working together, we see the potential in the world to create more. To turn big ideas into realities. To challenge ourselves to look ahead and make things possible.
- For us, it's all about bringing together people who are curious, collaborative and reflect the diversity of the communities and cultures in which we operate.
- **Wellness:** We're proud to offer a wide range of resources to support the wellbeing of our people throughout their time at the firm.
- Other: bespoke copy (i.e., We're proud to support [INSERT ORGANIZATION] in their mission to [D&I to add])

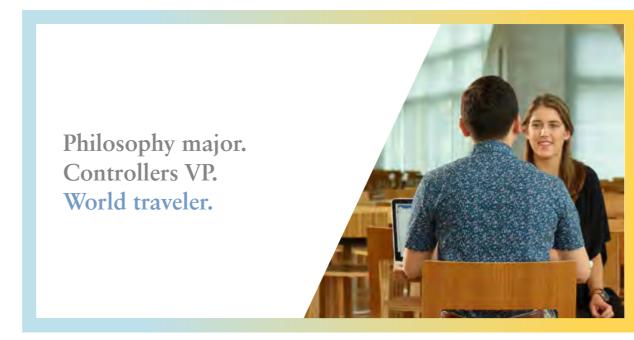
Twitter: general

At Goldman Sachs we believe who you are makes you better at what you do.

1. Open on headline.



4. Mariel's three-part headline animates in.



2. Rogelio's three-part headline animates in.



5. See yourself here.



3. George's three-part headline animates in.



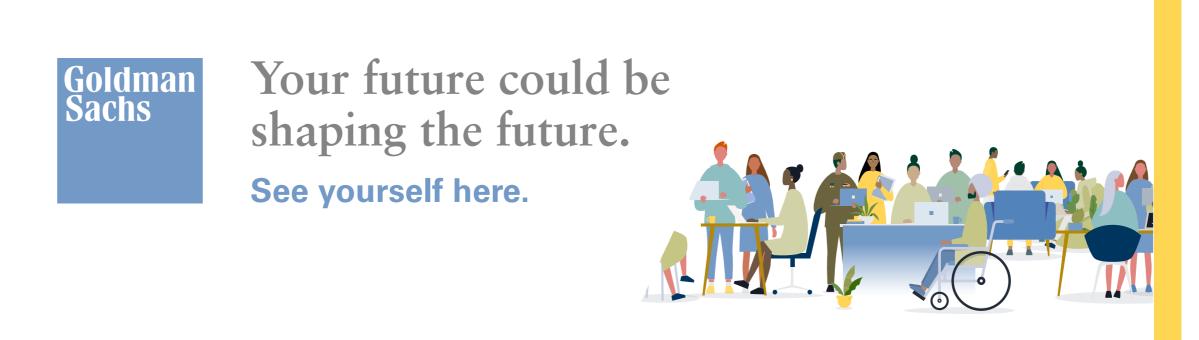
6. End card.

Illustration characters

You can find the full character library on Papirfly to leverage relevant illustrations in promoting certain programs, exemplified by the Returnship asset on this page.

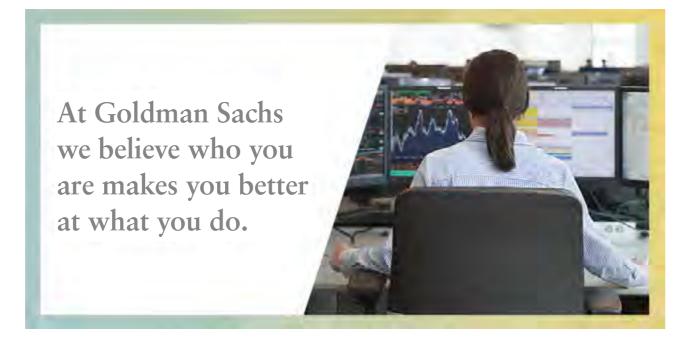
You will have some flexibility mentioning programs and opportunities in a dedicated space below our employer brand "See Yourself Here" messaging - be sure the program name is correct (program naming architecture can be found in the Reference Materials section on Papirfly) and the character model matches the audience of the program or event you're looking to promote.

Read more about social media guidance in the social media guidelines on Papirfly.

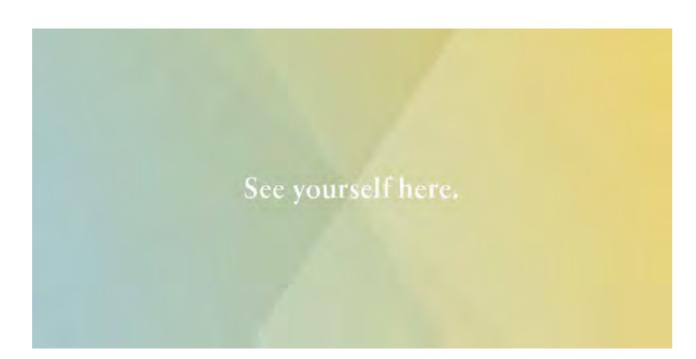


The Goldman Sachs Returnship® Program

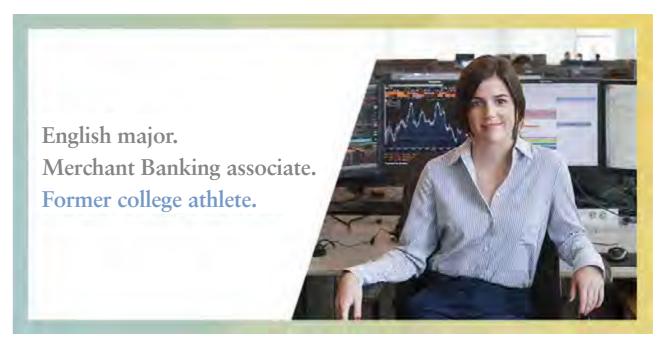
Twitter: divisional



1. Open on headline with back-facing photo.



3. See yourself here.

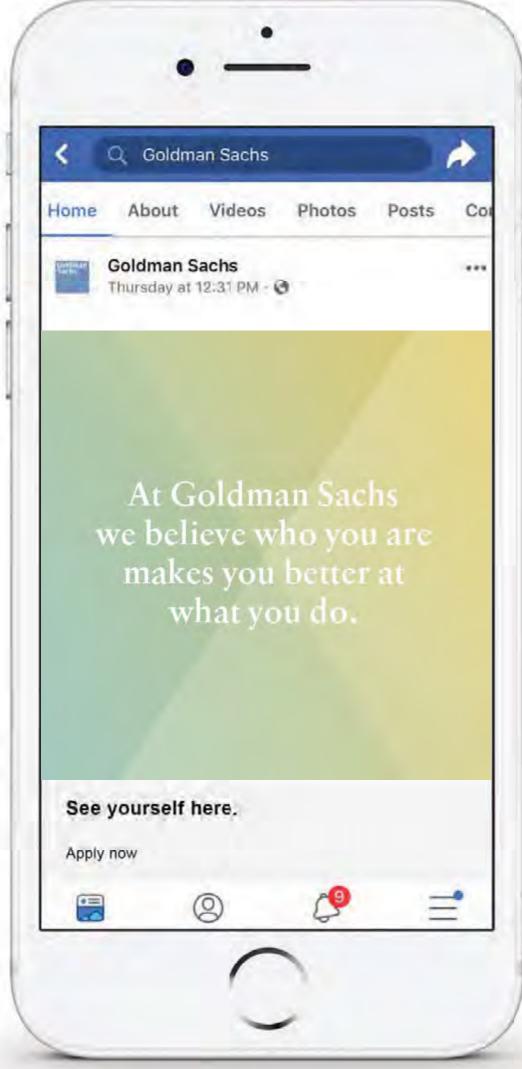


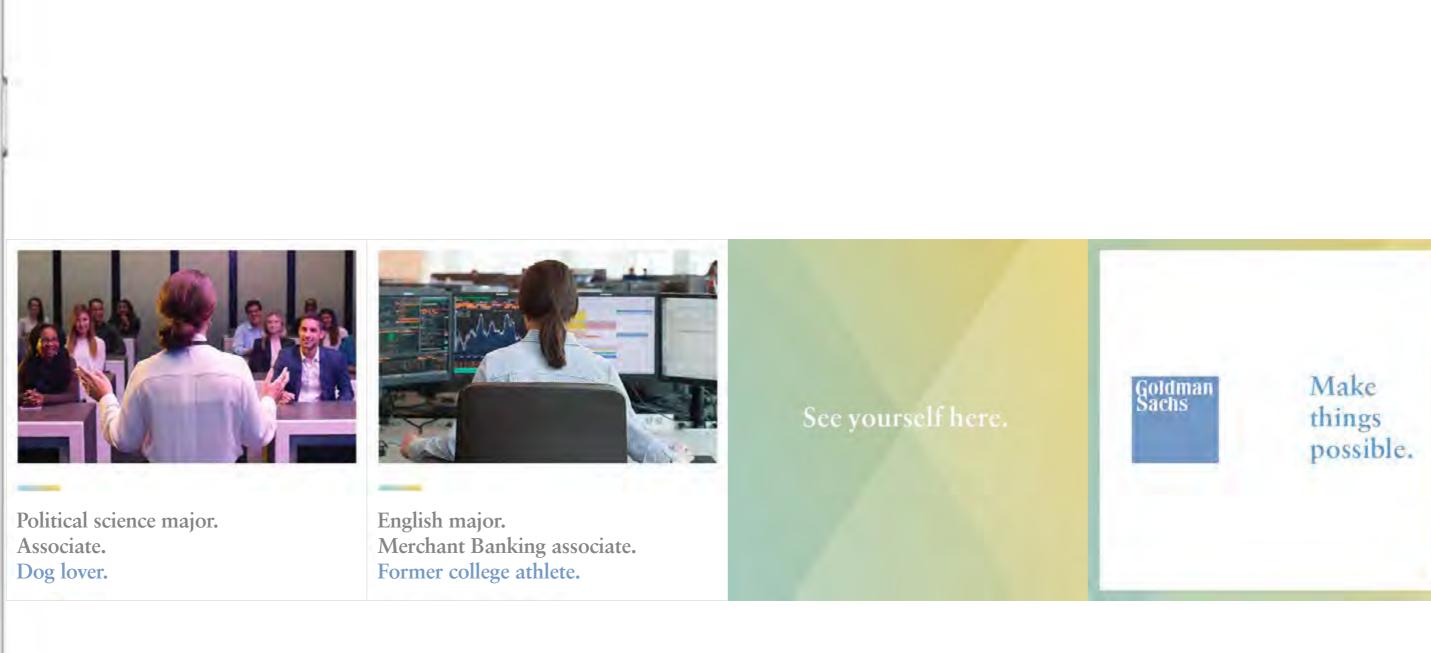
2. Mariel's three-part headline animates in and front-facing photo appears.



4. End card.

Facebook: carousel





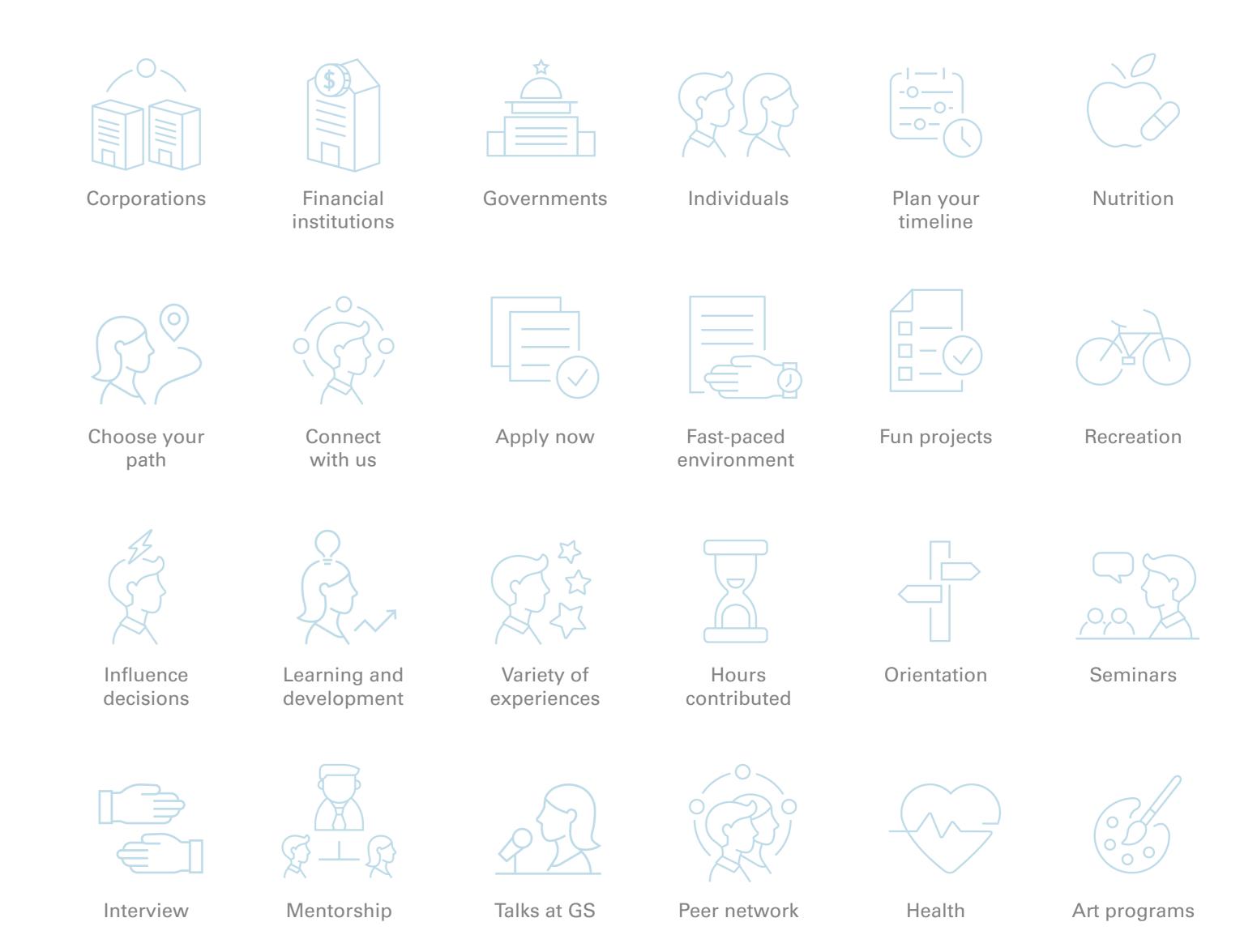
Appendix

Iconography

Iconography

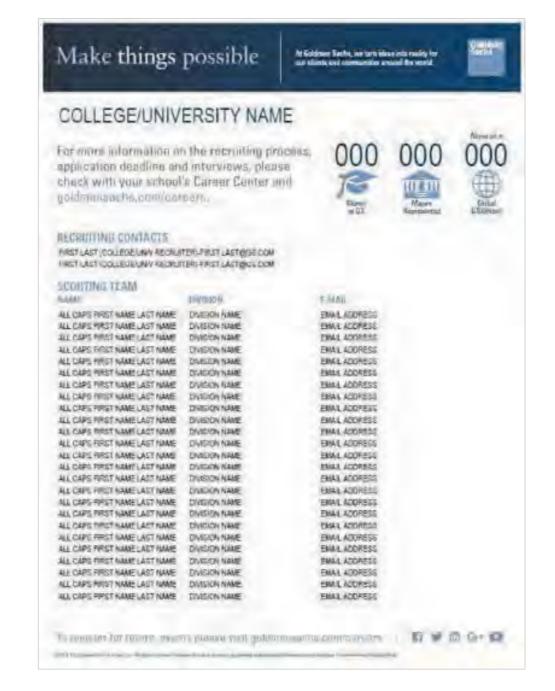
For presentation

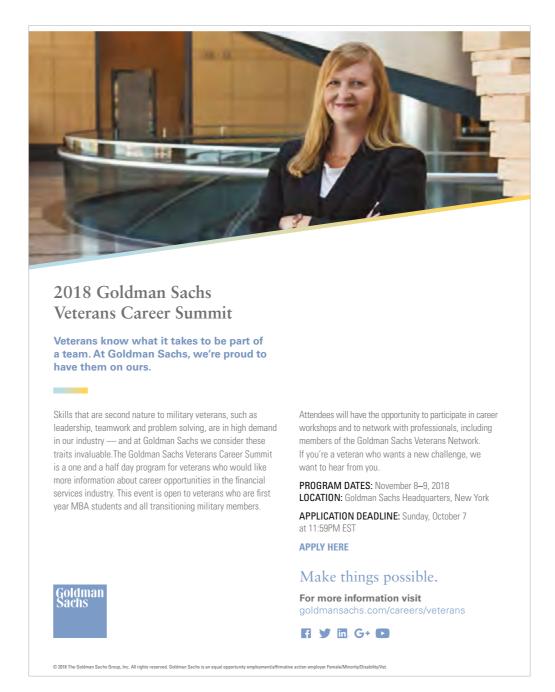
The iconography for this campaign is only to be used to communicate ideas that are represented in the list. They are to be used sparingly when multiple ideas need to be communicated in a more visual way. The icons can be used on their own or in a circle, depending on the design. The icons may be used in any of the approved GS colors.



Printed materials and emails









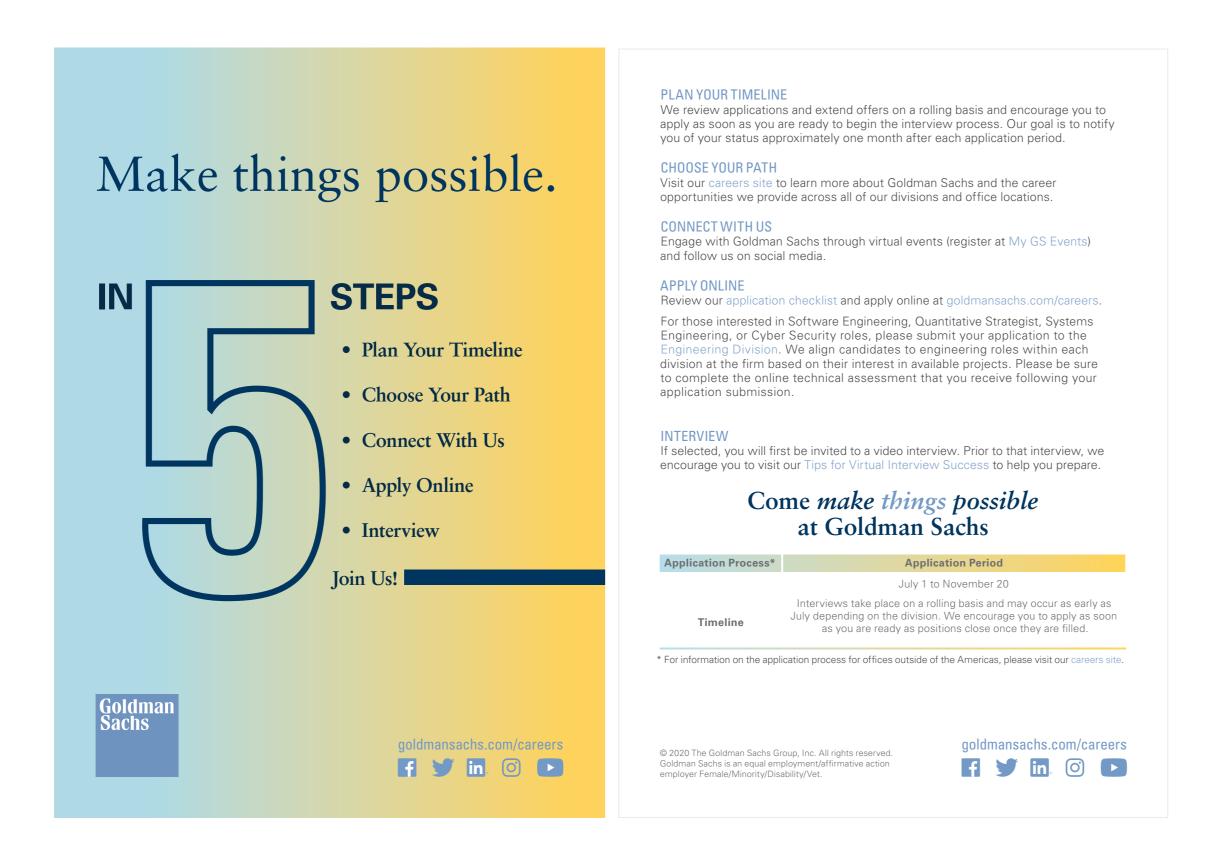
Job description template

Scouting team flyer

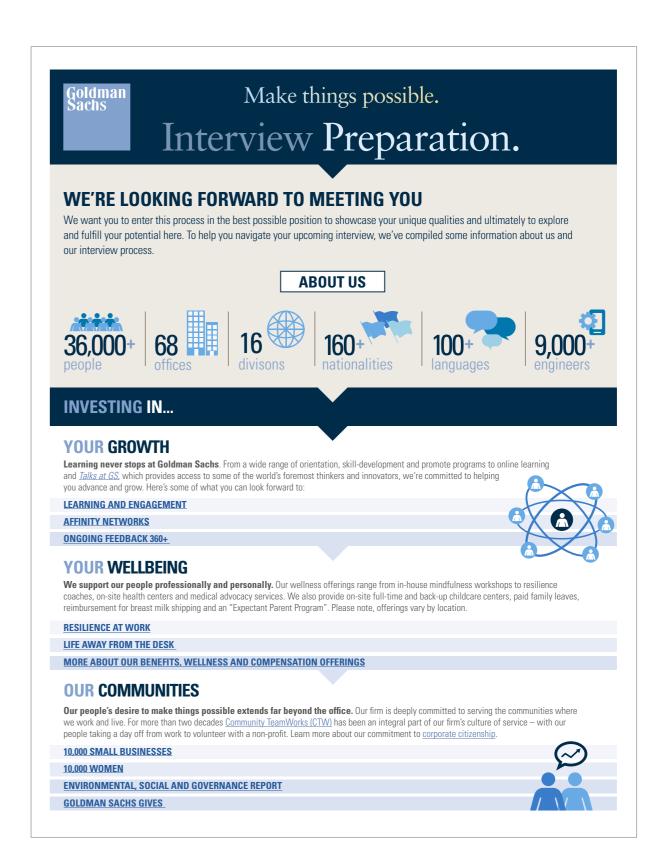
Returnship/VIP program flyers

Recruiting system emails

Printed materials and emails cont.



Application process postcard



Interview prep docs

Wellness postcard

You make things possible

Find Your **Interview Mindset**

Welcome to your Goldman Sachs interview.

We understand the job search and interviewing can be stressful. To help, here are a few tips to enhance your state of mind. We also encourage you to check out meQuilibrium (details below) for useful articles and short meditation exercises. We're looking forward to spending time with you and getting to know you better!

G Breathe

Take a few slow, deep breaths and focus on inhaling and exhaling



Scan

Starting at the top of your head, mentally scan down and notice any sensations, relaxing any tight muscles along the way



? Focus

Stay present, and don't dwell on past mistakes or worry about what could possibly go wrong



Visualize

Picture yourself performing at your best and carry those positive feelings with you



Invigorate Remind yourself of y

Remind yourself of your strengths that have gotten you to this point to boost your self-confidence

Learn more at https://www.mequilibrium.com/gsrecruiting/

MeQuilibrium is an online, third-party tool that provides tools for Goldman Sachs employees and recruits f 🔰 in 💿 🖪 to strengthen resilience.



Goldman Sachs Wellness Offerings

We're proud to offer a wide range of resources to support the wellbeing of our people. Our offerings range from services that assist with day-to-day self-care, like mindfulness trainings and ergonomics assessments, to those that help during major life events. Below are just a few of the personal and professional inflection points you may encounter and how the Goldman Sachs wellness team will help support you.

JOINING THE FIRM

When you first join the firm, be sure to keep your health a top priority. Explore the On-Site Fitness Centers, visit the On-Site Health Centers, and meet colleagues though the Teams and Leagues Program.*

MOVING TO A NEW CITY

The firm is here to support you when you move to a different office. The Ergonomics team can help set up your new workstation safely and effectively, and LifeCare, the firm's resource and referral service, can help you manage your responsibilities while adjusting to a new city.

MANAGING STUDENT LOAN DEBT

The Personal Finance Center is a platform that provides tools and resources to help you navigate your financial goals. You can also leverage Ayco for one-on-one counseling at no cost.

STARTING OR GROWING A FAMILY

It can be both exciting and overwhelming to start and grow a family. The Expectant Parent Program provides guidance for working parents, and back-up dependent care is available for days when primary care arrangements are unavailable.

NAVIGATING UNEXPECTED HEALTH NEWS

In the event of a serious health condition for you or a loved one, Critical Health Solutions acts as a confidential advocacy service to ensure that you have access to high-quality care. The Employee Assistance Program gives you access to an experienced counselor to help you manage stress.



*Exact offerings vary by location.

To learn more about our Benefits and Wellness offerings visit our website: gs.com/careers/benefits

Engineering Brochure



Our Engineers don't just make things we make things possible.

Change the world by connecting people and capital with ideas. Solve the most challenging and pressing engineering problems for our clients. Join our engineering teams that build massively scalable software and systems, architect low latency infrastructure solutions, proactively guard against cyber threats, and leverage machine learning alongside financial engineering to continuously turn data into action. Create new businesses, transform finance, and explore a world of opportunity at the speed of markets.

Want to push the limit of digital possibilities? Start here.

Make things possible at goldmansachs.com/careers.



You solve problems. So do we.

See yourself here.



© 2018 The Goldman Sachs Group, Inc. All rights reserved. action employer Female/Minority/Disability/Vet.









We look for creative collaborators who evolve, adapt to change and thrive in a fast-paced global environment. Some of the types of work we do in Engineering include:

Software Engineering

Transform our business and work across all areas of the firm to design and implement high-quality, scalable and smart solutions.

sh Leveraging both internal and open source services, we design and develop applications capable of building, maintaining, and processing large and complex data sets.

Ensuring we have the most up-to-date and actionable information, we constantly strive to boost performance and exceed industry standards in order to meet our clients' evolving needs. We look for ways to improve our operations and enhance our client offerings through internal and external platforms as we build and expand the capacity for data mining, anomaly detection, and business intelligence.

Financial Modelling

We look beyond the numbers and find the trends.

As a member of our team, you will extract meaningful information to engineer advice and solutions that have real-world implications for our clients and the firm. This level of expert analysis involves large, at times global, data sets—both structured and unstructured—to build predictive models that are relevant to specific business centers and account for market

These quantitative techniques then inform effective and accurate crossasset trade and portfolio ideas for our clients. In collaboration with your team and others across the firm, you will build and enhance advanced quantitative and analytical methods, utilizing software to design risk modeling systems and develop machine learning algorithms. Specifically, your role will focus on providing APIs to clients helping them generate alpha, risk calculations and business metrics. This valuable information will allow them to build and challenge risk models that identify and quantify market and liquidity risk and modeling vulnerabilities.

Infrastructure Engineering

Infrastructure Engineering is a multi-faceted role that allows you to explore data center design, networks, storage, cloud computing, big data, application messaging, databases, communications, market data and software languages.

Make things possible for our clients and the firm as you design and build our compute and data infrastructure.

You will put your expertise to work in a variety of challenges, from identifying internal hardware needs, to implementing public and private cloud-based solutions to providing seamless, on-demand scaling of our

We provide a robust testing platform that involves the best standards, solutions and tools to ensure uninterrupted operation of all of our lines of business. You will have the opportunity to use data mining techniques to identify and react to problems in the firm's infrastructure and platforms. A role on this team allows you to use your experience to help us transform the future at Goldman Sachs.

Cyber Security

Protect our clients and the integrity of our firm around the world

in both an advisory and engineering capacity as you develop and propagate our security control strategy. Be on the front line of our operations every day, helping the firm to protect itself and its clients and manage risk. Information security is a top priority and in this role, you will focus on analysis, penetration testing, cryptography and authentication.

This defense involves performing security operations to detect, analyze and respond to threat intelligence and incidents—quickly. We do this by leveraging data mining and machine learning techniques to identify malicious activity and cyber risks.

Working as a part of a larger team, you will help developers create secure applications, and advise the firm's network and systems engineers as they build infrastructure. Together, we are helping to secure the future of the firm and our clients—every day.

Recruiter gear







T-shirts

Name tags with lanyards

Clipboards

Social copy submissions

Social copy submissions

Submitting Recruiting Content to GS-owned (Corporate) Social Handles

Criteria for content inclusion by platform

Linkedln: Best practice given careers focus and ability to geo-target

- Promote Recruiting Initiatives
- Program applications and deadlines like internships / VIP
- Conferences / events like Grace Hopper, NSBE

Twitter: Use only for compelling content with mass appeal given inability to geo-target

 Large-Scale Recruiting Initiatives with active social presence (see right)

Facebook/ Instagram: Highly curated content with mass appeal – discuss with the Employer Brand team

Primarily thought leadership with some people related content

Golden Rules

Draft the social copy so that it is ready to post

- Tweet space available is 280 characters.
 Hyperlinks occupy 23 out of 280 characters, and photos no longer occupy characters
 - Please keep in mind: the 280 character max only recently launched and there is little data around if longer posts perform better on Twitter. Pithy copy (140 characters or less) has historically driven the highest engagement across GS Twitter handles so we advise continuing this approach on both organic and paid.
 - LinkedIn post do not have a character limit and do not recognize hashtags
- Do not auto-shorten links before submitting as they may not work outside the firm – EO will shorten when posting

If the copy has a hashtag, make sure it is credible and relevant

If copy has a handle, make sure to check that it links to the correct page and is okay to use

Reach out to EO Compliance (gs-eocompliance)
for approval if copy contains another company's
handle, company name
or logo

No "text only" submissions

- All submissions should have a photo (see photo guidelines on page 2) and a link
- Must receive signoff from GS professionals on quotes as well as photos

The Employer Brand team should be notified at least 1 week in advance of the publishing

To view your posts – please see the Goldman Social Media **page**





Example of proper hashtag, handle, and photo usage

Possibilities stories order

Possibilities story #1: Marcus Possibilities story #2: Data Science for All **Possibilities story #3: Newark Possibilities story #4: Community TeamWorks Possibilities story #5: 10K Small Businesses Possibilities story #6: Real Estate Possibilities story #7: Womenomics Possibilities story #8: Sustainability** Possibilities story #9: Tech Community: Open **Source and Conference Presentations Possibilities story #10: Marquee Possibilities story #11: Talks at Goldman Sachs** Possibilities story #12: Digital & On-Demand Learning **Possibilities story #13: Mindfulness Possibilities story #14: Entrance to the Arts Possibilities story #15: Women's Career Strategies Initiative** Possibilities story #16: Movement to Hybrid and **Public Cloud Possibilities story #17: GS Accelerate Possibilities story #18: Inclusion Networks** Possibilities story #19: Analyst Impact Fund (AIF) Possibilities story #20: Sustainability—Plastic **Possibilities story #21: Family Resources** Possibilities story #22: 10,000 Women Possibilities story #24: Launch with GS Possibilities story #25: HBCU Leadership Summit Possibilities story #26: Returnship **Possibilities story #27: Neurodiversity Hiring Initiative** Possibilities story #28: Accessing Engineering **Talent Worldwide** Possibilities story #29: Supporting the Wellbeing of Our People Possibilities story #30: Driving Gender Diversity on the Trading Floor **Possibilities story #31: Workplaces That Inspire** Possibilities story #32: Showing New Talent All The Possibilities Possibilities story #33: Blackline **Possibilities story #34: Spotify** Possibilities story #35: Toshiba Possibilities story #36: JUST Capital **Possibilities story #37: STEM Education Possibilities story #38: Private Wealth** Management

Possibilities story #39: Future Leaders Conference Possibilities story #40: Engineering UX/UI **Possibilities story #41: Northvolt Possibilities story #42: Johannesburg Stock Exchange** Possibilities story #43: Quantum Computing Possibilities story #44: Financial Cloud Possibilities story #45: AS Roma Deal **Possibilities story #46: Market Making Possibilities story #47: Sustainable Bonds Possibilities story #48: Transaction Banking** Possibilities story #49: iQ Student **Accommodation** Possibilities story #50: Digitization of Investment **Products** Possibilities story #51: ReNew Power Possibilities story #52: Paige Al Possibilities story #53: FIGS IPO Possibilities story #54: Apple RESTORE Fund Possibilities story #55: Coupang IPO Possibilities story: #56: Urban Rooftop Beehive **Partnership**

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Audience Considerations

One of the most important aspects of virtual recruiting is candidate engagement.

Think about the pool of candidates you are talking to and the nuanced needs of that particular audience.

When planning your event, it's important to think about the pool of candidates you are talking to and the nuanced needs of that particular audience. The length of the event, content, speaker, speaker energy, and how well the event shifts to an online platform will all help determine how engaged your audience is. Use the principles to help guide you as you map out your plan.

- ▶ Consider your candidates' communication preferences. Meet your audience where they are
- ▶ Strike a balance between mass marketing campaigns and personal messages Avoid overwhelming candidates with too many of the same messages.
- ▶ Leverage social media to build your company presence virtually
- ▶ Learn toward one-to-one communication to ensure you're effectively building relationships

Audience Considerations

Here's some other points to consider:

Think about the pool of candidates you are talking to and the nuanced needs of that particular audience.

When planning your event think about how to keep your audience engaged by considering the length of the event, content, speaker energy, and tailoring the online event content to deliver the most value to your audience.

- ▶ Who is your audience and where are they from?
 - This may determine the functionalities you offer.
 - Consider whether your platform has been approved for external use.
 - How will you securely send out invitations to an external audience
- ▶ What support do they need?
 - Consider sending out guidance notes about how to use the technology
 - Have a back-up plan if technology does not work, such as having downloadable resources ready to send out.
- ► How will you engage them?
 - A strong host will play a vital role in ensuring the success of your event.
 - Consider the additional functionality features you can include to keep them engaged such as polling and Q&A.
 - Leverage innovative event branding to help with engagement.
 - Utilize the branded slides, videos, polling questions and the branding of the event platform and environment itself.
- Global
 - Consider if mutli-language tracks or translation is required
 - Should on-demand content be available to make your event more accessible to those who are in different time zones?

Planning Your Content

Pre-event

- ▶ Determine event organizers, presenters and troubleshooters
- Conduct a dry-run ahead of the event to ensure successful event production
- ▶ Choose a technology platform that works best for your event
- ▶ Branded Pre-event materials should include:
 - Registration form to capture data
 - Save-the-dates
 - Invitations, calendar appointments
 - Speaker invitations

During

- Leverage your customized environment around the viewing platform.
- ▶ Address the following questions:
 - Is this on brand?
 - -Are we meeting our recruitment messaging objectives?
 - -Have I followed our brand guidelines?
- Your slides, videos, speaker bios, intro / outros, holding music, holding videos − tests, Q&A's, polling functionality − all need the same 'on-brand' look and feel.

Post

- ▶ Determine how you will drive candidates to continue the conversation and reach out prior to the event – how does communication and engagement evolve in the post-event phase?
- ► Ensure master brand flows across all post-event assets and engagement tools including:
 - Feedback survey
 - Communications internal/external
 - Thank you emails
 - Follow-up videos
 - Social Media postings

Consider follow up with candidates based on preferred communication mediums such as phone call or text message

Creating a Backup Plan

Implementation of a back-up plan prior to all events is imperative in making sure each event goes off without a hitch.

- 1. Ensure your speakers and moderators join at least 10 minutes early to test their computer audio, implement their branded background, pull up the slide presentations and review with one another on how the time will be best spent.
- 2. In case of a potential malfunction, be sure to provide access to event materials on an alternative platform either via web site resources or within follow up materials.
- 3. Ensure support is available. I.e., through staffed help desk, Goldman Sachs IT, external supplier or real-time support.

Virtual Meeting Check-List

- Before You Record
- Best Practices for Appearing on Camera
- ► Tips for Creating an At-Home Set
- ► At-Home Set Examples
- What Not to Wear

Virtual Meeting Check-List

Before You Record

For a clean and polished appearance, please do a final check of the following elements before the virtual event begins

- ▶ Power cord is plugged in
- ▶ Cell phone silenced, any audio notifications on computer silenced/muted, other programs are closed
- Background and lighting appears as planned
- Microphone is on
 - Malfunctioning audio troubleshooting: The built-in microphone in most laptop is often not sufficient for a clear video call. Consider buying an external USB speaker, using the call-by-phone option if it's available, or use a headset.
- ► A glass of water is nearby

Best Practices for Appearing on Camera

- Sit/stand tall
 - Posture is power
- ► Remain stationary
 - If you choose a seated position, do not use a swivel chair. If you are standing, try to plant your feet in one spot, and avoid swaying back and forth
- Best yourself
 - Show your personality. An occasional smile is nice
- Prepare a dress rehearsal
 - Use your computer's webcam, or the camera on your phone, to pre-visualize your background and make any adjustments. It helps to dress in what you plan to wear for the event so you can see how it looks in your space

Virtual Meeting Check-List

Finding the Right Space to Broadcast From

Create depth:

- Establish a place to stand or sit that is at least few feet away from your background, the more depth behind you, the better

► Show your personality:

- It's OK to have wall hangings or decorative shelves behind you, it gives viewers a little insight into who you are; plants can also add visual interest, but please try and keep these items to your right or left
- The space directly behind your head should be fairly plain
- Sitting with your back to a white or neutral-colored wall can also make your house or office (and by extension you) look boring.
- Try to spruce things up by having a picture, bookcase, or other colorful item in the background.
- One thing to avoid: sitting in front of a window. Too much backlight will make you look like a shadow or silhouette.

▶ Tidy up

- Be your own editor and remove clutter, if you are using a shelf or bookcase, please thin it out so only a few key items are shown; straighten books, framed art, pillows, etc.

Keep it lit

- There should always be more light on your face than in your background, but your background shouldn't be too dark, avoid an ominous look by ensuring your background is lit.









At home set examples

Virtual Meeting Check-List

What Not to Wear

- ▶ Wear Something you love—it's important to feel comfortable in your attire
- ▶ Neutral tones work well, but feel free to wear a color that you feel good in
- ▶ All white is unideal, but a white shirt under a dark jacket is perfectly appropriate
- ▶ We ask that you not wear clothing with a busy pattern on it—particularly stripes—as patterns are hard for the camera to pick up; viewers may see a dizzying, distracting effect on screen
- ▶ Please, no logos or words on your clothing

Posture and Body Language:

We spend a lot of time working on our computers without thinking at all about our posture or body language, and it's easy to slip into bad habits during a video call. You should try to seem comfortable but attentive; don't slouch in your seat, but don't seem too stiff or unnatural either. Make sure there is nothing else in your immediate physical vicinity that can distract you from the call, like a phone or a pet.

